



Ministry of Foreign Affairs of Denmark
DANIDA



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Joint Integrated Local Development Program Steering Committee Meeting

Minutes no. 11

Date: 11 July 2014, 10:00

Location: Conference room 1, Republican Palace, entrance from 21 N. Iorga, str., 1st floor

List of participants

Members:

1.	Sergiu Palihovici	Deputy Secretary General of the Government	National Program Coordinator
2.	Narine Sahakyan	Deputy Resident Representative	UNDP Moldova
3.	Ulziisureen Jamsran	Head of Office	UN Women
4.	Liviu Oboroc	Vice Minister	Ministry of Regional Development and Construction
5.	Angela Bezu	Deputy Head of Department	Ministry of Education
6.	Diana Razlog	Senior Consultant	Ministry of Finance
7.	Iurie Toma	President of Ungheni rayon	
8.	Iurie Tap	Parliamentary Commission on decentralization and local autonomy	Parliament of the Republic of Moldova

Observers:

9.	Nina Orlova	Senior Programme Officer	Embassy of Sweden
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Participants:

10.	Valeria Ieseanu	Portfolio Manager	UNDP Moldova
11.	Adrian Ionescu	Chief Technical Adviser	JILDP/UNDP Moldova
12.	Mihai Roscovan	Program Manager	JILDP/UNDP Moldova
13.	Olesea Cazacu	Project Manager	JILDP/UNDP Moldova
14.	Veaceslav Balan	Programme Analyst	JILDP/ UN Women
15.	Victoria Cujba	Deputy Director of the Department for Decentralization Policies	State Chancellery
16.	Zinaida Adam	Capacity Building Consultant	JILDP
17.	Constantin Elisei	Project Associate	JILDP

I. Agenda

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|----------------------|---|
| 10.00 – 10.05 | Welcome remarks
<i>Sergiu Palihovici, Deputy Secretary General of the Government</i> |
| 10.05 – 10.25 | Presentation of the JILDP Progress report Q1/Q2. Discussions
<i>Mihai Roscovan, Programme manager</i> |
| 10.25 – 10.35 | Presentation of proposal to assist pilot LGs in applying the new fiscal system. Discussions.
<i>Adrian Ionescu, Chief Technical Adviser, UNDP Moldova</i> |
| 10.35 – 10.45 | Work Plan for Q32014. Discussions
<i>Adrian Ionescu, Chief Technical Adviser, UNDP Moldova</i> |
| 10.45 – 10.55 | Transfer of the assets from the JILDP balance to beneficiary institutions
<i>Constantin Elisei, Administrative and Financial Associate, UNDP Moldova</i> |
| 10.55 – 11.15 | Conclusions and approvals
<i>Sergiu Palihovici, Deputy Secretary General of the Government</i> |

II. Presentations and discussions:

1. Welcome remarks.

Mr. Sergiu Palihovici welcomed the participants to the meeting and mentioned that two members of the Board are absent for good reasons – Mr. Ole Dahl Rasmussen, Head of the European Neighborhood and Russia Division, Ministry of Foreign Affairs of Denmark, as well as the Telenesti mayor. He mentioned that this is the second ordinary meeting of the Steering Committee of the Joint Integrated Local Development Program in 2014 when the progress registered in implementing the JILDP activities in 2014 will be discussed. Mr. Palihovici underlined the importance of JILDP contribution to the implementation of the decentralization reform. The Government needs technical assistance in many fields, particularly in piloting the new finance system, strengthening the local governments' capacity and the overall implementation of the decentralization reform. Mr. Palihovici informed about the sittings of the Parity Commission from May and June 2014, when the progress in implementing the National Decentralization Strategy was assessed and specific tasks were imposed to advance the reform. Although 2014 is an electoral year, and, usually in this time the reforms are not popular, it is important to ensure the continuity of the decentralization reform. It is also time to show tangible results of the reform.

2. Presentation of the JILDP Progress report for the first half of 2014.

Mr. Mihai Roscovan presented the progress report, mentioning that despite the fact that in 2014 financial resources were available only for the second component, the JILDP implemented activities in both components. JILDP provided assistance in developing the Monitoring and Evolution Report on the implementation of the Action Plan of the National Decentralization Strategy (42% of the 90 activities planned were implemented), based on the Monitoring and Evaluation methodology developed in 2013. Public consultations and debates for the sectoral decentralization strategies for the communal services, waste management and natural resources were organized. The State Chancellery was assisted in organizing meetings of all working groups for sectoral decentralization, as well as the pilot local

governments. At State Chancellery request, and after consulting the donor – the Danish Government, JILPD started a technical assistance initiative in the new fiscal decentralization system for the pilot local governments and Chisinau municipality. Also, technical assistance was provided to the Ministry of Finance in the implementation of the first part of activities related to fiscal decentralization of the NDS. With the assistance of the Slovak Trust Fund an analytical report and a study visit to Slovak Republic was organized on local own revenue and local fiscal base enhancement. As a results, by order of the Minister of Finance, a subgroup of the working group of decentralization was created and will issue by October 1 proposal to modify the legal framework with regard to enhancing local revenues. The synergy with another UNDP Program on Fiscal Environmental Reform was ensured by including the representatives of the Ministry of Environment in this sectoral group.

Mr. Roscovan also mentioned that at the local level, in those 30 target communities the institutional development projects of local governments; 20 projects for public service improvements and 20 projects to cover the needs of women and vulnerable groups were initiated. The specialized consultancy companies have made all preparatory actions for launching the IMC projects. Today an important event for Moldova will take place – the agreements with the 40 local governments gather together in 10 IMC clusters to provide public services for over 120 000 inhabitants. Mr. Roscovan also mentioned the public communication activities performed with a special focus on promoting the decentralization reform, particularly the 3 editions of the bilingual program newsletter issued.

3. Presentation of proposal to assist pilot LGs in applying the new fiscal system. Presentation of the JILDP Work Plan for 2014.

Mr. Adrian Ionescu presented the JILDP activities planned for the second half of 2014. The JILDP amended its action plan for 2014 to respond to an important need of supporting the 74 local governments currently piloting the new system of decentralized local finance. The capacity building intervention in those localities envisage training and consultancy to strengthen local governments' financial management capacity and revenue enhancement, while ensuring the successful implementation of the new system. At the same time, the program is currently cooperating with Mr. Veaceslav Negruta, former Minister of Finance, on an impact assessment of the implementation of the new system will be performed. His report will also provide advice to improve the legislative framework to increase local revenues. These activities shall be complemented by concentrated communication efforts on the results.

On the policy component, the JILDP adjusted its working plan for 2014 to support the finalization of the sectoral decentralization strategies in the fields of communal services, health, culture, youth and sports.

Under the 2nd Component, the JILDP will continue providing assistance for capacity development to its 30 target communities through training and coaching for improving local public management. The community mobilization for empowerment process will advance with the selection and financing of the community project proposals developed by the community groups.

In the second part of 2014, one the major focuses of JILDP assistance will be on supporting the 10 clusters of communities in successfully piloting local public service provision through inter-communal cooperation mechanisms. At the same time, the JILDP target communities will be assisted through training and coaching in accessing regional development funds.

By the end of 2014 the JILDP will provide assistance to the 30 target communities in identifying and promoting local investment opportunities using community websites, investment guides, etc. Assistance will be provided to women and men from JILDP target communities in initiating economic and income generating activities.

Mr. Adrian Ionescu thanked the UNDP management for extending his participation in the program and mentioned that during his assignment with the UNDP Regional office in Bratislava he had the chance to travel and study about various countries like Uzbekistan, Tajikistan. In his opinion, Moldova is more advanced than any of those countries from CSI from at least two points of view: viable local democracy – in Moldova there are locally elected bodies accountable to their constituents, as well as a well-structured, organized and documented decentralization process at the policy level.

Mr. Roscovan mentioned that in terms of financial delivery, the Program has performed according to the timetable. After signing the IMC agreements with the local communities the financial delivery will be higher. \$2,2 mln are expected to be spent by the end of 2014.

Summary of discussions

Mr. Toma Iurie thanked the donors and the JILDP implementation team. He mentioned that he personally participated in several events at the local level organized by the JILDP target communities. The Program has already considerable results at the local level, in terms of better public service provision as well as benefits for women, men and vulnerable groups - for which he specifically thanked UN Women. Mr. Toma wished success in finalizing the implementation of JILDP activities at local level and mentioned that new initiatives are welcomed.

Ms. Narine Sahakyan thanked the State Chancellery on behalf of UNDP for their great support and good cooperation in advancing this sensitive and complicated reform agenda. She mentioned that continuing support is necessary not only at the local, but also at the policy level. UNDP will look into ways of continuing its support to the State Chancellery. The IMC event to take place after this meeting will have an historic importance for this country. Given the fact that the territorial administrative reform is a very much needed, but also a complicated reform and will not be carried out soon, piloting IMC, linking communities together to work on ensuring quality services to be provided to the population is very important. Hopefully these pilots will open up the door for other local governments who will want to use this mechanism. She also pointed out that she was pleased by the conclusions of the IMF technical mission, who underlined the significant contribution of the JILDP to the decentralization agenda, and confirmed that the decentralization reform is going in the right direction. The mission mentioned that changes made so far were made in a solid and good way and should be continued in the same direction; in 3-4 years an impact assessment of the new public finance system will have to be performed and the system revised accordingly. Ministry of Finance's support of the new system was also appreciated. Mrs. Sahakyan mentioned that unfortunately the representative of the Danish government could not attend the meeting and the ceremony, but they conveyed their support and appreciation of the JILDP work. She also thanked the donors, including the Swedish government, for their continuing support.

Mrs. Ulziisuren Jamstran started her intervention by greeting and thanking Mr. Palihovici and his team for the work and achievements obtained so far, which and seen by all the people in Moldova and development partners. As Mr. Roscovan raised a good point regarding increasing awareness on decentralization, and taking into account that two elections are coming, one of the important aspects for the next period is focusing on how to inform people on the reform, not only those in the Programme target communities but also the rest of the people of Moldova. Therefore it is important for the development partners to be informed about the communication policy of the Government, the main messages and accents – all could be discussed together. Another important aspect to consider is that the signed and ratified EU Association Agreement has to be implemented, and as it contains a specific focus on decentralization it is necessary to synergize between the current activities and those planned in the Agreement for the next years.

Mrs. Jamsran also informed on the new UN project launched – a three-year joint project of UN Women and UNDP, with financial support from the Government of Sweden – to support women in the

upcoming elections. Synergies will be made between the new project and JILDP. Since for good local governance the role of different local actors and specific groups, in particular women's groups, is very important, coordinated activities with JILDP will need to be ensured.

Mrs. Jamsran thanked for the information provided that by beginning of November the earlier mentioned sectoral decentralization strategies will be in place. She underlined the big challenge of limited financial and human resources to pass on the experience and good lessons learned from the process to other ministries, and that is important to discuss the possibilities for experience gained to be considered when working on the sectoral decentralization policies in other fields. Lastly, UN will continue to support the Government in strategizing for use of statistic data in policy making. In this process the cooperation between the National Bureau of Statistics and other ministries and public agencies is important, so that the later make good decisions and develop policies based on information not only available to them but also based on data from other agencies, and international studies and experience. In this respect link with JILDP will be also considered, as data are important in the process of developing sectoral decentralization strategies, therefore any help and assistance in this regards will be gladly provided.

Mrs. Nina Orlova mentioned that the Swedish Government has approved a new cooperation strategy, the Results Strategy for Sweden's Reform Cooperation with Eastern Europe, the Western Balkans and Turkey 2014-2020. The strategy has 16 mandatory targets, out of which 2 of them are directly linked to central and local public sector reform. All the target results are harmonized with the expectations and the strategic development options, including EU integration, of the beneficiary countries. The third refers to the local governments' capacity, while the 4th target refers to quality public services. There are other results connected to this area as well. An Operation Action Plan is currently being developed, and reassessment of the situation in Moldova, including the political will and support of this reform will be performed at the beginning of 2015. At the same time, she mentioned the technical assistance program currently prepared by the EU for the public administration reform. She encouraged the Program to meet with the EU experts who are currently working on the Action Fiche of this program.

Mr. Sergiu Palihovici mentioned that after taking office he realized about the importance of the support of the Swedish donor and the JILDP for this reform. The Government tried to identify more partners on different fields. The Government is currently finalizing the selection process for an EU expert, given the importance of the public administration reform and decentralization in the EU's activity in Moldova. The Government has also advanced the discussions with the Council of Europe on an important support program.

He said that the advancement of the fiscal decentralization reform cannot be performed without synchronized changes in the other field as well, like property decentralization, and particularly the territorial administrative reform. Given the fact that a thorough assessment of a potential territorial administrative reform is lacking, it is impossible to implement a complex and radical territorial administrative reform in the period before the next local elections. Hence it is very important to continue our activities as planned, continuing the property decentralization reform, improving the local public finance system, increasing local revenues, using IMC, etc. The Parity Commission decided to create a large working group, including all stakeholders and partners of the reform to meet regularly for consultation on all decentralization related processes. He also mentioned that despite the significant deficiencies in the way the public funds are distributed to local governments, for the first time, the financial transfers were made directly to local governments, avoiding the second level local governments, which was an important capacity building exercise for the local governments. This was in line with the government's philosophy of allowing more autonomy and possibilities to local governments to administrate local issues; this shall provide significant input to policy analysis and development in this field.

4. Transfer of assets.

Mr. Constantin Elisei presented for consideration and approval the transfer of an asset – an automobile Subaru Forester from 2008 procured by the JILDP to the State Chancellery, the beneficiary of the program. The request was approved.

At **Mr. Palihovici** initiative, the JILDP Report for Q 1-2, 2014, and the adjustments to the working plan for 2014 were approved by the board members. **Mr. Sergiu Palihovici** closed the meeting, thanked all members of the board for participating in the meeting and invited them to participate in the IMC launching event.

III. Decisions:

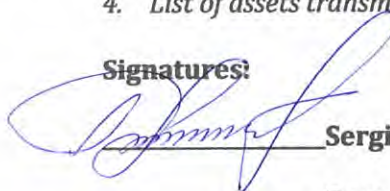
The Program Steering Committee:

1. *Approved the Annual JILDP Report for Q1-2 (Annex 1 and 2)*
2. *Approved the Adjustments to the JILDP Action Plan for 2014 (Annex 3)*
3. *Approved the transfer of assets to the beneficiary (Annex 4)*

IV. Annexes:

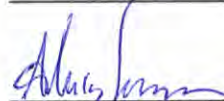
1. *JILDP Narrative Progress Report for Q 1-2, 2014*
2. *JILDP Progress Report for Q1-2, 2014*
3. *JILDP Work Plan for 2014*
4. *List of assets transmitted to the beneficiary*

Signatures:



_____ **Sergiu Palihovici**, Deputy Secretary General of the Government

_____ **Date**



_____ **Adrian Ionescu**, JILDP Chief Technical Adviser

29 Aug 2014

_____ **Date**

Local Governance and Development Component

Objectives	Expected Outputs	Activities	Implementation schedule				Planned Budget 2014				Spent January-June 2014				
			2014				Budget description	UNDP	UN Women	Total	UNDP	UN Women	Total		
			Q1	Q2	Q3	Q4									
		communes.					147,000		147,000			147,000	143,700		143,700
		SUB-TOTAL 2.2.B					186,540		186,540			186,540	157,390	8,589	165,979
		c) Support in improving the IMC legal framework and elaboration of decentralization sectorial strategies in communal service provision.					68,801		68,801			68,801	62,005		62,005
		Local consultant					5,200		5,200			5,200	1,000		1,000
		SUB-TOTAL 2.2.C					74,001		74,001			63,005			63,005
		d) Capacity building and support for the improvement of the management of selected local public services and utilities in 10 clusters of communities (through IMC, PPP, etc.)													
		Local consultants													
		Contractual services					117,000		117,000			117,000	113,210		113,210
		Training and conference					5,000		5,000			5,000	2,529		2,529
		Audio Visual production					10,000		10,000			10,000	411		411
		Grants					800,000		800,000			800,000			
		SUB-TOTAL 2.2.D					932,000		932,000			116,150			116,150
		e) Support the establishment of one-window approach for service provision in 10 clusters of communities including through capacity development and institutional support.													
		Local consultants													
		Contractual services													
		SUB-TOTAL 2.2.E													
		f) Support LPAs from 10 clusters in accessing regional development funds: planning, project identification, formulation and resource mobilization, service maintenance.													
		Contractual services					60,000		60,000			60,000	5,519		5,519
		Training and conference					15,000		15,000			15,000			
		SUB-TOTAL 2.2.F					75,000		75,000			5,519			5,519
		SUB-TOTAL 2.2					1,267,541		1,307,193			342,064		8,589	350,653
		a) Assessment of local economic potential and growth opportunities, including human resources, potential for innovative income generation and women's economic empowerment: • Activity accomplished in 2013													
		Contractual Services													
		SUB-TOTAL 2.3.A													
		b) Support LPAs in the promotion of investment opportunities, and strengthen LPAs capacities to interact with businesses. Facilitate the improvement of the local business environment.													
		Contractual Services					50,000		50,000			50,000			
		Local consultants					12,100		12,100			12,100	2,822		2,822
		Training and conference													
		SUB-TOTAL 2.3.B					62,100		62,100			2,822			2,822
		c) Assistance in developing skills of women and men in target localities (business start-up training and fundraising) to initiate and manage innovative income generating economic activities.													
		Contractual Services					50,000		50,000			50,000			
		Travel /Driver													
		SUB-TOTAL 2.3.C					50,000		50,000			2,006			2,006
		d) Support in promoting employment of women and men through offering grants for initiated businesses.													
		Contractual Services/Grants					70,000		70,000			70,000			
		SUB-TOTAL 2.3.D					70,000		70,000			-			-
		e) Support women's economic empowerment with a particular focus on vulnerable women through increasing employment opportunities (vocational education trainings etc)													
		Contractual Services													
		Local consultants													
		SUB-TOTAL 2.3.E					-		11,000			11,000			-

Local Governance and Development Component

Objectives	Expected Outputs	Activities	Actions	Implementation schedule				Planned Budget 2014				Spent January-June 2014						
				2014				UNDP	UN Women	Total	UNDP	UN Women	Total					
				Q1	Q2	Q3	Q4											
			f) Provide support for development of women run businesses by offering grants and specialized training for both start up and improving business.							60,000								
			SUB-TOTAL 2.3.F					-		60,000			-					
			g) Support creation of enabling environment for increased employment of rural women employment in selected cluster through: capacity and institutional development; small grants for improvement of child care facilities.							18,700								
			SUB-TOTAL 2.3.G					-		47,700			-					
			SUB-TOTAL 2.3					182,100	138,700	320,800			4,828	1,494	6,322			
							SUB-TOTAL	1,897,107	258,580	2,155,687			538,611	13,645	552,256			
							Monitoring & Evaluation		5,000	5,000								
							Contractual services-individ	67,320	20,445	87,765			25,849	13,253	39,102			
							Materials & Goods	3,200		3,200			1,337		1,337			
							Communic & Audio Visual	4,200	750	4,950			2,779		2,779			
							Supplies	1,500	1,000	2,500			944		944			
							Information Technology	1,800	1,400	3,200			1,400		1,400			
							Rental - Premises	9,800	7,000	16,800			6,422		6,422			
							Rental&Maint of other	4,200	8,500	12,700			5,062		5,062			
							Audio Visual&Print Prod	1,500		1,500			18		18			
							Miscellaneous	500		500								
							Training, workshop and	2,500		2,500			2,268		2,268			
							Local Consultant	11,440		11,440			2,400		2,400			
							Communic & Audio Visual	18,000		18,000			945		945			
							SUB-TOTAL 2.4	125,960	42,695	168,655			49,424	13,253	62,677			
							Sub-Total	2,023,067	301,275	2,324,342			588,035	26,898	614,933			
							7%	141,615	19,193	160,808			41,162.45		41,162			
							TOTAL	2,164,682	320,468	2,485,150			629,197	26,898	656,095			

Work Plan July-December 2014
Joint Integrated Local Development Programme
Local Governance and Development Component

Award ID: 00058776

Project No: 00085492

Objectives	Expected Outputs	Activities	Implementation schedule			Planned Budget 2014			Planned July-December 2014			
			2014			Budget description	UNDP	UN Women	Total			
			Q3	Q4								
		<p>a) Assess LPAs systems, procedures and capacities in terms of good governance and local public management areas: planning and financial management, tax collection, property, procurement, human resource management • Activity accomplished in 2013</p> <p>SUB-TOTAL 2.1.A</p>										
		<p>b) Design and implement an 'intervention package' to enhance good governance and local public management in specified areas in cooperation with APA/CALM. • Finalize rights-based and gender-sensitive guides for LPAs on-job coaching on public procurement, public property management, human resources management and public finance management for LPAs from 30 target communities.</p> <p>SUB-TOTAL 2.1.B</p>			Grant	2.872			2.872			2.872
					Local consultants				12.000			12.000
					Miscellaneous							
									14.872			14.872
		<p>c) Strengthen capacities of LPAs through training programs, on-going coaching and mentoring; benchmarking and peer review: • Coach LPAs from 30 target communities in improving internal processes and procedures through on-the-job coaching in the fields of gender- and rights-mainstreamed public procurement, public property management, public finance management and human resource management • Organize 2 quarterly meetings and study visits for mayors from 30 target communities • Conduct trainings and on-job coaching on public finance management for LPAs from 74 pilot communities.</p> <p>SUB-TOTAL 2.1.C</p>			Training&conference				46.707			46.707
					Contractual services							
					Local Consultants				50.609			50.609
									97.316			97.316
		<p>d) Support LPAs in the improvement of good governance and management in the selected area (with focus on e-governance tools) • Publish local capacity assessment and openness to use e-services, including from gender and rights-</p> <p>2.1. Strengthen local self-governance and service provision in 20 target</p>			Local consultants							

Local Governance and Development Component

Objectives	Expected Outputs	Activities	Actions	Implementation schedule		Planned Budget 2014		Planned July-December 2014		
				2014		Budget description	UNDP	UN Women	Total	
				Q3	Q4					
		communes	based perspective • Support the piloting of local services using IT tools and integrated management systems, including from gender and rights-based perspective. Training Modules in IT for LPAs.			Contractual services	150.000			150.000
			SUB-TOTAL 2.1.D				150.000	-		150.000
			e) Develop the capacities of local community actors (including CBOs) in HR and Gender-responsive local development • Support anticorruption activities in schools from JLLDP target communities (Empower young people to generate anticorruption solutions in the education using crowdsourcing and other innovative tools; Conduct a competitions of the best youth generated anticorruption solutions; Support Ministry of Education in integrating anticorruption provision in national education policies)			Local consultants	69.480			69.480
			SUB-TOTAL 2.1.E				69.480	-		69.480
			f) Mobilize local communities for empowerment with particular focus on vulnerable women and men: • Continue implementation of the community mobilization for empowerment cycle • Award and monitor implementation of 'women and vulnerable empowerment' grants • Run monthly follow-up meetings with community facilitators			Contractual services/ LC		36.666		36.666
			SUB-TOTAL 2.1.F			Grants		40.000		40.000
			g) Advocacy, awareness-raising and knowledge generation on good governance, rights based and gender responsive local development: • Continuous support for LPAs of JLLDP target communities to communicate their work • Organize site/study visits, Open days and Forum on human-centered, gender-sensitive and rights-based local service development			Contractual services	18.597			18.597
			SUB-TOTAL 2.1.G			Miscellaneous		500		500
							19.097	-		19.097
			SUB-TOTAL 2.1				350.765	76.666		427.431
			a) Assess and road-map service development with IMC and PPP potential: water and sanitation services, SWM, social, education services, employment services etc; • Activity accomplished in 2013			Local consultants				
			SUB-TOTAL 2.2.A							
			b) Provide support to the improvement of critical local services in 20 communes • Support the finalization of implementation of 20 granted projects for improvement, gender- and rights-mainstreaming of local service delivery (local facilitators, supervision engineers) • Ensure national visibility for 20 local projects (festive/official launches, TV stories, media articles, radio broadcasts, etc.)			Local consultants	25.850			25.850
						Grants		3.300		3.300

Local Governance and Development Component

Objectives	Expected Outputs	Activities	Actions	Implementation schedule		Planned Budget 2014		Planned July-December 2014			
				2014		Budget description	UNDP	UN Women	Total		
				Q3	Q4						
<p>2. Capacities of LPAs and communities strengthened to deliver better services to citizens and create models of LPAs - in line with changes brought by the Decentralization Strategy</p>	<p>2.2. Improve management, access and quality of municipal service provision in 20 communes and 10 clusters of communities (with focus on IMC, one-window approach for service provision PPP and other forms of cooperation)</p>	<p>SUB-TOTAL 2.2.B</p> <p>c) Support in improving the IMC legal framework and elaboration of decentralization sectorial strategies in communal service provision: • Finalization of sectoral decentralization strategies on water and sanitation and waste management; Gender- and rights-mainstreaming of the IMC legal framework and sectoral decentralization strategies</p> <p>SUB-TOTAL 2.2.C</p> <p>d) Capacity building and support for the improvement of the management of selected local public services and utilities in 10 clusters of communities (through IMC, PPP, etc.) • Support the rights-based and gender-sensitive implementation of 10 pilot IMC projects in targeted LPAs-clusters. • Ensure national visibility for 10 IMC demonstrative projects (festive/official launches, TV stories, media articles, radio broadcasts, etc); • Raise awareness campaign in ongoing IMC clusters by developing communication plans and promotion materials.</p> <p>SUB-TOTAL 2.2.D</p> <p>e) Support the establishment of one-window approach for service provision in 10 clusters of communities including through capacity development and institutional support • Run pilot projects in 3-5 target localities</p> <p>SUB-TOTAL 2.2.E</p> <p>f) Support LPAs from 10 clusters in accessing regional development funds: planning, project identification, formulation and resource mobilization, service maintenance • Conduct two three-day training modules for LPAs; Support LPAs to elaborate regional development projects and to access regional development funds; Co-finance LPAs with successful applications)</p> <p>SUB-TOTAL 2.2.F</p>	<p>SUB-TOTAL 2.2.G</p> <p>a) Assessment of local economic potential and growth opportunities, including human resources, potential for innovative income generation and women's economic empowerment: • Activity partly accomplished in 2013 • Assessment of potential for women's economic empowerment</p> <p>SUB-TOTAL 2.3.A</p> <p>b) Support LPAs in the promotion of investment opportunities, and strengthen LPAs capacities to interact with businesses. Facilitate the improvement of the local business environment (<i>investing guides; websites</i>); • Support the creation of 30 community web pages and integrate them in a standardized platform • Provide local trainings to ensure web page</p>	2014	2014	Budget description	UNDP	UN Women	Total		
				29.150	-	-	29.150	-	29.150	-	29.150
						International consultant	6.796		6.796		6.796
						Local consultant	4.200		4.200		4.200
							10.996		10.996		10.996
						Local consultants					
						Contractual services	3.790		3.790		3.790
						Training and conference	2.471		2.471		2.471
						Audio Visual production	9.589		9.589		9.589
						Grants	800.000		800.000		800.000
							815.850		815.850		815.850
						Local consultants				21.411	21.411
						Contractual services				9.652	9.652
										31.063	31.063
		Contractual services				60.000	60.000				
		Training and conference				9.481	9.481				
						69.481	69.481				
						925.477	925.477				
		Contractual Services					5.000				
							5.000				
		Contractual Services				50.000	50.000				
		Local consultants				9.278	9.278				

Local Governance and Development Component

Objectives	Expected Outputs	Activities	Actions	Implementation schedule		Planned Budget 2014		Planned July-December 2014			
				2014		Budget description	UNDP	UN Women	Total		
				Q3	Q4						
			sustainability and content relevance • Support the integration of Entrepreneurs' Associations within local decision making processes								
			SUB-TOTAL 2.3.B				59.278	-		59.278	
			c) Assistance in developing skills of women and men in target localities (business start-up training and fundraising) to initiate and manage innovative income generating economic activities • Provide gender-responsive business management and women economic empowerment trainings in target communities.			Contractual Services	50.000			50.000	
			SUB-TOTAL 2.3.C			Travel /Driver		13.506		13.506	
			d) Support in promoting employment of women and men through offering grants for initiated businesses: • Develop the concept of a gender-responsive grant scheme to support employment, with focus on women and vulnerable, in rural areas; Provide gender-responsive grants in target communities to initiate businesses.			Contractual Services/Grants	70.000			70.000	
			SUB-TOTAL 2.3.D				70.000	-		70.000	
			e) Support women's economic empowerment with a particular focus on vulnerable women through increasing employment opportunities (vocational education trainings etc) • Run needs assessment * Run trainings based on the needs assessment			Contractual Services		11.000		11.000	
			SUB-TOTAL 2.3.E			Local consultants					
			f) Provide support for development of women run businesses by offering grants and specialized training for both start up and improving business. • Develop grants scheme, with focus on most vulnerable • Award grants for selected project (through a competitive process among pilot communities)			Grants		60.000		60.000	
			SUB-TOTAL 2.3.F					60.000		60.000	
			g) Support creation of enabling environment for increased employment of rural women employment in selected cluster through: capacity and institutional development; small grants for improvement of child care facilities • Environment assessment * Implementation of solutions based on the assessment			Contractual Services		18.700		18.700	
			SUB-TOTAL 2.3.G			Local consultants		14.000		14.000	
						Grants		15.000		15.000	
			SUB-TOTAL 2.3.H					47.700		47.700	
			SUB-TOTAL 2.3				179.278	137.206		316.484	
						SUB-TOTAL	1.455.520	244.935		1.700.455	
						Monitoring & Evaluation		5.000		5.000	
						Contractual services-individ	41.471	7.192		48.663	
						Materials & Goods	1.863	-		1.863	
						Communic & Audio Visual	1.421	750		2.171	

